

To whom it may concern:

NOF CORPORATION Name of representative: Takeo Miyaji, President and Chief **Executive Officer** (Securities code: 4403; Tokyo Stock Exchange, Prime Market) Hideru Furukawa, Operating Officer, General Manager of Corporate Communications Dept. (Telephone: +81-3-5424-6651)

Notice Concerning Changes in Representative Directors and other Executive Managements

Inquiries:

Company name:

NOF CORPORATION hereby announces that the Board of Directors decided at a meeting held on May 11, 2023 to make the following changes in its representative directors and other Executive Managements. The changes will be effective as of June 27, 2023. Meanwhile, Representative Directors, Directors, and Audit & Supervisory Committee Members will be officially appointed following resolutions at the 100th Ordinary General Meeting of Shareholders and the Board of Directors meeting held on June 27, 2023.

1. Changes of Representative Directors(Effective date of change; June 27,2023) Representative Director, Executive Chairman Takeo Miyaji (Currently Representative Director, President and CEO) Representative Director, President and CEO Koji Sawamura (Currently Executive Operating Officer)

Reason for Change; To enhance the group management structure and improve corporate value. Profile of New Representative Director

Name;	Koji Sawamura	
Date of birth;	February 6,1965	
Career;	April 1988	Joined NOF CORPORATION
	June 2021	Operating Officer, General Manager of DDS Development Div.
	June 2022	Executive Operating Officer, General Manager of DDS Development Div.
	April 2023	Executive Operating Officer, General Manager of Life Science Div. (present post)
Shareholding;	1,864	

2. New Executive Management Structure		
(1) Candidates of Directors (Excluding Directors, Audit & Supervisory Committee Members)		
Representative Director, Executive Chairman Takeo Miyaji		
(Currently Representative Director, President and CEO)		
Representative Director, President and CEO Koji Sawamura		
(Currently Executive Operating Officer, General Manager of Life Science Div.)		
Director Manabu Saito (Currently Executive Operating Officer, General Manager of Functional Foods Div.)		
Director Kazuyoshi Yamauchi		
(Currently Director, Executive Operating Officer, General Manager of Corporate Technical Div.)		
Outside Director Shingo Unami (Currently Outside Director)		
Outside Director Izumi Hayashi (Currently Outside Director)		
(2) Candidates of Director, Audit & Supervisory Committee Members		
Director, Audit & Supervisory Committee Member Masanobu Miyo		
(Currently Director, Executive Operating Officer)		
Outside Director, Audit & Supervisory Committee Member Kunimitsu Ito		
(Currently Outside Director, Audit & Supervisory Committee Member)		
Outside Director, Audit & Supervisory Committee Member Yuriko Sagara		
(Currently Outside Director, Audit & Supervisory Committee Member)		
Outside Director, Audit & Supervisory Committee Member Keiichi Miura		
(Currently Outside Director, Audit & Supervisory Committee Member)		
(3) Directors to be retired		

Representative Director, Senior Executive Operating Officer	Kazuhito Maeda
Director, Audit & Supervisory Committee Member	Tsuneharu Miyazaki

(4) Change of Executive Officers

Name	New title	Current title	
Talzas Mizzaii	Representative Director,	Representative Director, President and	
Takeo Miyaji	Executive Chairman	CEO	
	Representative Director, President and	Executive Operating Officer, General	
Koji Sawamura	CEO	Manager of Life Science Div.	
Eur Chul Vana	Executive Operating Officer, General	Operating Officer, General Manager of	
Eui-Chul Kang	Manager of Corporate R&D Div.	Strategy, Corporate R&D Div.	
Kenshiro Shuto	Executive Operating Officer, General	Operating Officer, General Manager of	
	Manager of Functional Materials Div.	Functional Materials Div.	
Kazuhito Narumi	Executive Operating Officer, General	General Manager of Sales, Explosives &	
Kazunito Naruni	Manager of Explosives & Propulsion Div.	Propulsion Div.	
Satoshi Kataoka	Operating Officer, General Manager of	General Manager of Purchasing Dept.	
	Purchasing Dept.		
Hirofumi Kato	Operating Officer, General Manager of	Manager of Corporate Planning &	
	Functional Foods Div.	Strategy Dept.	

Akihisa Maeda	Operating Officer, General Manager of HR	General Manager of HR & General Affairs
Akinisa Maeda	& General Affairs Dept.	Dept.

(5) Operating Officers to be retired

Executive Operating Officer, General Manager of Explosives & Propulsion Div.	Hidefumi Ishiguro
Executive Operating Officer, General Manager of Corporate R&D Div.	Hiroyuki Enomoto
Operating Officer, General Manager of HR & General Affairs Dept.	Yasuhiko Kazumi

(Reference)	As of June 27, 2023	New Operating Officers
(Itereference)	11001001001027,2020	The work operating officers

Position	Name	New Roles
Executive Chairman	Takeo Miyaji	
President and CEO	Koji Sawamura	
Executive Operating Officer	Naoya Umehara	General Manager of Corporate Planning & Strategy Dept., In charge of Finance Group
Executive Operating Officer	Eui-Chul Kang	General Manager of Corporate R&D Div., In charge of Life Science Group.
Executive Operating Officer	Manabu Saito	In charge of Functional Foods Group, HR & General affairs Group, and Legal Group
Executive Operating Officer	Kenshiro Shuto	General Manager of Functional Materials Div., In charge of Purchasing Group
Executive Operating Officer	Kazuhito Narumi	General Manager of Explosives & Propulsion Div.
Executive Operating Officer	Kazuyoshi Yamauchi	General Manager of Corporate Technical Div., In charge of Corporate Communications Group and Information Systems Group
Operating Officer	Satoshi Kataoka	General Manager of Purchasing Dept.
Operating Officer	Hirofumi Kato	General Manager of Functional Foods Div.
Operating Officer	Motoji Takimizu	General Manager of Information Systems Dept.
Operating Officer	Kuniaki Tsuruoka	General Manager of Metal Coatings Group
Operating Officer	Hideru Furukawa	General Manager of Corporate Communications Dept.
Operating Officer	Akihisa Maeda	General Manager of HR & General Affairs Dept.
Operating Officer	Tomoaki Mori	General Manager of Finance Dept.