## A

## Corrective Process Against Negative Impacts | Compliance

G

2-12,16,25,27/3-3

## Risks and opportunities for compliance

| Risk items  | Risks caused by individual risk items  | Risk response status (summary)   | Opportunities  |
|---|--|--|--|
| Insider trading   | with antisocial forces, or other grossly negligent acts that are regarded by society as malicious  Poor governance of overseas | <ul> <li>Relevant items were published in the Code of Ethical Conduct and Compliance Manual to educate and raise the awareness of Group employees</li> <li>The Group-wide Basic Anti-Bribery Policy and Tax Policy were established and announced internally and externally</li> <li>Regulations for prevention of insider trading were formulated and put into operation</li> <li>Based on the consideration that risks to overseas subsidiaries are key risks for the entire company, we established a system to ensure the appropriateness of business operations and promoted internal control audits</li> </ul> | <ul> <li>Improvement of<br/>reputation as a<br/>company highly<br/>trusted by society</li> <li>Stabilization of the<br/>business foundation</li> </ul>                       |
| Embezzlement and breaches of trust                        |  |  |  |
| Bribery   |  |  |  |
| Accounting fraud and window dressing                      |  |  |  |
| Transactions with antisocial forces                       |  |  |  |
| Inadequate governance of overseas subsidiaries and bases  |  |  |  |
| Violations of laws and regulations                        | to violations of laws and regulations or false reporting to government agencies  Decline in trust from society due             | <ul> <li>With regard to revisions of laws and regulations, a Group-wide law and regulation management system was established to ensure that information on revisions reaches people in charge in a timely manner. In addition, internal notifications are sent out by the corporate divisions in charge, and internal audits are conducted regularly to check the status of responses and provide guidance</li> <li>In response to tightening regulations, we systematically implemented measures to deal with facilities and worked to optimize costs</li> </ul>  | <ul> <li>Securing of an advantage over competitors by establishing a system to adapt to revisions of laws and regulations</li> <li>Securing of trust from society</li> </ul> |
| Contract deficiency problems                              |  |  |  |
| False reports to government agencies, etc.                |  |  |  |
| Illegal overtime work                                     |  |  |  |
| Employee misconduct (drugs, drunk driving, groping, etc.) |  |  |  |
| Tightened regulations                                     |  |  |  |
| Difficulty (inability) to ship                            |  |  |  |
| Mental illness  | due to mental illness caused by work-related stress, harassment,   | <ul> <li>Employees undergo "stress check" examinations to understand organizational stress and strengthen their own awareness of prevention</li> <li>We established a support system through the enactment of Rules for Handling Return-to-Work Support Programs</li> <li>We raised awareness of harassment through articles published in in-house newsletters (NOF News)</li> <li>We promote plans for the development of an environment for viewing educational materials using the company intranet</li> </ul>  | <ul> <li>Securing of a stable workforce<br/>and improving trust from society<br/>by establishing a system of<br/>mutual trust with employees</li> </ul>                      |
| Harassment Human rights abuse                             |  |  |  |