403-1.3.4

RC Management | Promotion System

The RC Committee, chaired by the general

manager of the Corporate Technical Division

(concurrently director and executive operating

officer) appointed by the President, comprises business division managers, corporate division

RC promoting organization

## Flowchart of RC activities

RC activities are being developed by ensuring that the PDCA cycle is followed in an effort to "spiral up" the activities.

managers, and managers of plants and works. In order to ensure that decisions on RC activities made by the RC Committee chair are thoroughly disseminated as Group policies in a timely manner, managers and staff in charge are assigned to business divisions, plants, research laboratories, and affiliate companies to ensure concrete rollout of RC targets.





