TCFD/TNFD Recommendations: Strategy

304-2

## **Evaluate Evaluate dependencies** and **impacts**

For the Functional Materials business and Functional Foods Business at the Amagasaki Plant and the Kawasaki Works (Daishi Plant), which use animal and plant-based raw materials identified as targets through the aforementioned Scoping and Locate steps, we used the ENCORE\*1 tool to identify and evaluate their dependencies\*2 and impacts\*3 on nature. Specifically, we identified and evaluated dependencies and impacts on nature of both businesses across the value chain, including upstream (cultivation, livestock, import, and processing of raw materials), our own operations (manufacturing), and downstream (storage and transportation of products, as well as customers' manufacturing that uses our plant products as raw materials). The results were summarized in a heat map.

The evaluation showed that with respect to dependencies on nature, multiple processes of the value chain share a high dependency on water (groundwater and surface water). In addition, plant cultivation and livestock farming (cattle and pigs) showed many dependency items and generally higher levels of dependency.

Meanwhile, with respect to impacts on nature, water usage was also identified as having a high impact across the entire value chain, similar to the dependency findings. Even within our own manufacturing operations, we recognize water use as a particularly high-impact factor, and we will continue our efforts to reduce water consumption and maintain water quality.

| Relationship of value chain to dependencies and impacts on nature |   |  |   |                                |                    |                      |             |                             |                       |                                |                              |                            | Level of dependency and impact: Large Small |                          |  |  |                       |                                  |  |                                 |              |                  |                               |                              |                          |                    | Small                    |               |                 |                    |             |                                       |  |
|---|---|--|---|--------------------------------|--------------------|----------------------|-------------|-----------------------------|-----------------------|--------------------------------|------------------------------|----------------------------|---|--------------------------|--|--|-----------------------|----------------------------------|--|---------------------------------|--------------|------------------|-------------------------------|------------------------------|--------------------------|--------------------|--------------------------|---------------|-----------------|--------------------|-------------|---------------------------------------|--|
|   |   |  | Dependency on n                           |                                |                    |                      |             |                             |                       |                                |                              |                            |   | ure                      |  |  |                       |                                  |  |                                 |              | Impact on nature |                               |                              |                          |                    |                          |               | re              |                    |             |                                       |  |
|   | Process                                       |  | Provision of raw materials such as fibers | Provision of genetic resources | Use of groundwater | Use of surface water | Pollination | Maintenance of soil quality | Ventilation by plants | Maintenance of the water cycle | Maintenance of water quality | Purification of pollutants | Dilution by water and air                   | Filtration of pollutants | Reduction of noise and light pollution | Regulation of river flow and other water volumes | Climate stabilization | Regulation of pests and diseases | Protection from storm and flood damage | Protection against soil erosion | Pest control | Water use        | Use of terrestrial ecosystems | Use of freshwater ecosystems | Use of marine ecosystems | Other resource use | Greenhouse gas emissions | Air pollution | Water pollution | Soil contamination | Solid waste | Noise, vibration, and light pollution |  |
| Upstream  | Cultivation                                   |  |   |                                |                    |                      |             |                             |                       |                                |                              |                            |   |                          |  |  |                       |                                  |  |                                 |              |                  |                               |                              |                          |                    |                          |               |                 |                    |             |                                       |  |
|   | Livestock                                     |  |   |                                |                    |                      |             |                             |                       |                                |                              |                            |   |                          |  |  |                       |                                  |  |                                 |              |                  |                               |                              |                          |                    |                          |               |                 |                    |             |                                       |  |
|   | Import  |  |   |                                |                    |                      |             |                             |                       |                                |                              |                            |   |                          |  |  |                       |                                  |  |                                 |              |                  |                               |                              |                          |                    |                          |               |                 |                    |             |                                       |  |
|   | Processing                                    |  |   |                                |                    |                      |             |                             |                       |                                |                              |                            |   |                          |  |  |                       |                                  |  |                                 |              |                  |                               |                              |                          |                    |                          |               |                 |                    |             |                                       |  |
| NOF   | Manufacturing                                 |  |   |                                |                    |                      |             |                             |                       |                                |                              |                            |   |                          |  |  |                       |                                  |  |                                 |              |                  |                               |                              |                          |                    |                          |               |                 |                    |             |                                       |  |
| Downstream  | Storage and transportation                    |  |   |                                |                    |                      |             |                             |                       |                                |                              |                            |   |                          |  |  |                       |                                  |  |                                 |              |                  |                               |                              |                          |                    |                          |               |                 |                    |             |                                       |  |
|   | Manufacturing (functional materials business) |  |   |                                |                    |                      |             |                             |                       |                                |                              |                            |   |                          |  |  |                       |                                  |  |                                 |              |                  |                               |                              |                          |                    |                          |               |                 |                    |             |                                       |  |
|   | Manufacturing (functional foods business)     |  |   |                                |                    |                      |             |                             |                       |                                |                              |                            |   |                          |  |  |                       |                                  |  |                                 |              |                  |                               |                              |                          |                    |                          |               |                 |                    |             |                                       |  |

<sup>\*1</sup> ENCORE: Exploring Natural Capital Opportunities, Risks and Exposure. A tool developed by organizations such as the Natural Capital Finance Alliance (NCFA), a financial-sector network, to help financial institutions understand the degree to which companies depend on and impact nature.

<sup>\*2</sup> Dependency: Ecosystem services on which business activities rely (e.g., crop cultivation depends on ecosystem services such as water supply and pollination by insects)

<sup>\*3</sup> Impact: Positive or negative effects of business activities on nature (e.g., chemical manufacturing impacts nature through water use and greenhouse gas emissions.)