

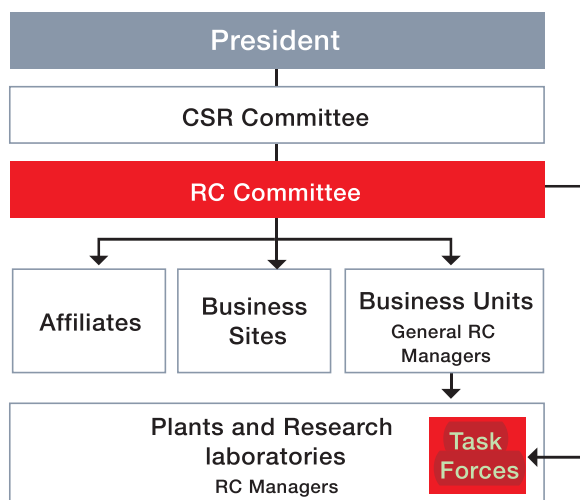


RC promoting organization

The RC Committee, chaired by the general manager of the Corporate Technical Division (concurrently director and executive operating officer), has 14 other members (business division managers, corporate division managers, and managers of works).

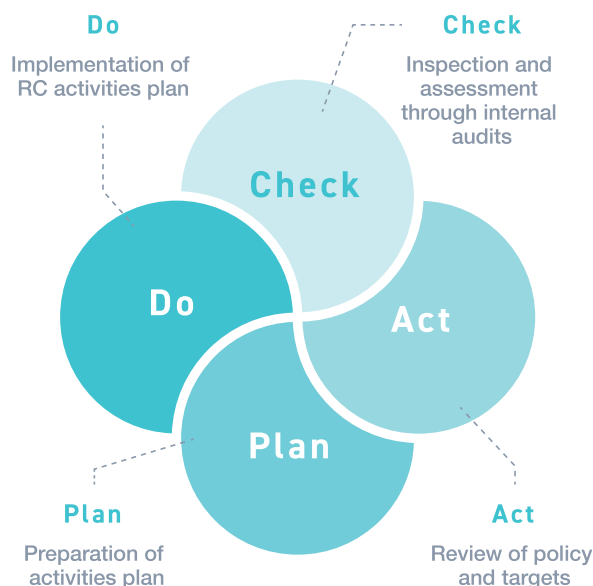
The RC Committee, whose decisions are immediately made thoroughly known as the policy of the NOF Group, has an executive function as a body to which authority is delegated by the President. A general RC manager is appointed to each business division, and an RC manager to each plant or research laboratory, to ensure concrete representation of environmental targets.

RC promoting organization diagram



Flowchart of RC activities

RC activities are conducted by keeping the cycle of CAPDo (Check-Act-Plan-Do) turning without interruption.



If any item needs improvements, the progress is assessed at the time of the next auditing, a half year afterwards, and completion is checked.