

# Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2022	As of March 31, 2023
<b>Assets</b>		
<b>Current assets</b>		
Cash and deposits	85,430	<b>92,520</b>
Notes and accounts receivable - trade, and contract assets	42,424	<b>45,971</b>
Electronically recorded monetary claims - operating	2,813	<b>3,014</b>
Merchandise and finished goods	25,655	<b>30,079</b>
Work in process	1,693	<b>3,412</b>
Raw materials and supplies	12,552	<b>16,245</b>
Other	2,937	<b>2,706</b>
Allowance for doubtful accounts	△185	<b>△199</b>
Total current assets	173,322	<b>193,750</b>

(Millions of yen)

	As of March 31, 2022	As of March 31, 2023
<b>Non-current assets</b>		
Property, plant and equipment		
Buildings and structures	75,771	<b>76,870</b>
Accumulated depreciation	△51,758	<b>△53,689</b>
Buildings and structures, net	24,013	<b>23,181</b>
Machinery, equipment and vehicles	106,729	<b>109,677</b>
Accumulated depreciation	△93,181	<b>△96,252</b>
Machinery, equipment and vehicles, net	13,547	<b>13,424</b>
Land	20,706	<b>20,790</b>
Leased assets	438	<b>490</b>
Accumulated depreciation	△242	<b>△344</b>
Leased assets, net	196	<b>145</b>
Construction in progress	1,423	<b>3,927</b>
Other	16,191	<b>17,258</b>
Accumulated depreciation	△14,132	<b>△14,863</b>
Other, net	2,058	<b>2,394</b>
Total property, plant and equipment	61,944	<b>63,863</b>
Intangible assets		
Other	947	<b>1,148</b>
Total intangible assets	947	<b>1,148</b>
Investments and other assets		
Investment securities	47,812	<b>44,719</b>
Long-term loans receivable	2	<b>5</b>
Deferred tax assets	985	<b>950</b>
Retirement benefit asset	3,148	<b>3,071</b>
Other	1,521	<b>1,988</b>
Allowance for doubtful accounts	△53	<b>△60</b>
Total investments and other assets	53,416	<b>50,675</b>
Total non-current assets	116,308	<b>115,688</b>
<b>Total assets</b>	<b>289,630</b>	<b>309,438</b>

## Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2022	As of March 31, 2023
<b>Liabilities</b>		
<b>Current liabilities</b>		
Notes and accounts payable - trade	21,262	18,496
Electronically recorded obligations - operating	584	1,230
Short-term borrowings	1,997	2,080
Current portion of long-term borrowings	2,800	150
Lease liabilities	130	103
Accrued expenses	1,514	1,585
Income taxes payable	5,879	8,626
Deposits received	3,803	4,137
Provision for bonuses	3,473	3,521
Asset retirement obligations	169	168
Other	8,853	11,496
Total current liabilities	50,468	51,598
<b>Non-current liabilities</b>		
Long-term borrowings	610	2,332
Lease liabilities	92	178
Deferred tax liabilities	11,117	9,820
Provision for officers' retirement benefits	48	56
Retirement benefit liability	4,992	4,842
Asset retirement obligations	388	388
Other	206	219
Total non-current liabilities	17,455	17,837
<b>Total liabilities</b>	<b>67,924</b>	<b>69,436</b>

(Millions of yen)

	As of March 31, 2022	As of March 31, 2023
<b>Net assets</b>		
<b>Shareholders' equity</b>		
Share capital	17,742	17,742
Capital surplus	15,115	15,052
Retained earnings	166,062	192,092
Treasury shares	△3,292	△10,299
Total shareholders' equity	195,627	214,588
<b>Accumulated other comprehensive income</b>		
Valuation difference on available-for-sale securities	24,226	21,725
Foreign currency translation adjustment	809	2,683
Remeasurements of defined benefit plans	264	180
Total accumulated other comprehensive income	25,300	24,588
<b>Non-controlling interests</b>	<b>777</b>	<b>825</b>
<b>Total net assets</b>	<b>221,706</b>	<b>240,002</b>
<b>Total liabilities and net assets</b>	<b>289,630</b>	<b>309,438</b>