

Consolidated business performance indicators

(Millions of yen)

	91th fiscal year March 2014	92th fiscal year March 2015	93th fiscal year March 2016	94th fiscal year March 2017	95th fiscal year March 2018	96th fiscal year March 2019	97th fiscal year March 2020	98th fiscal year March 2021	99th fiscal year March 2022	100th fiscal year March 2023
Net sales	160,963	167,697	170,460	174,057	179,935	189,152	180,917	172,645	192,642	217,709
Ordinary profit	17,582	18,983	20,161	25,001	27,430	30,099	28,830	28,870	37,624	43,183
Profit attributable to owners of parent	9,737	11,703	13,589	17,586	19,913	22,034	21,140	23,302	26,690	33,973
Comprehensive income	13,905	21,851	10,193	24,126	25,364	19,226	11,810	31,606	28,922	33,389
Net assets	112,622	131,313	135,636	152,564	169,572	178,285	178,716	203,516	221,706	240,002
Total assets	176,700	196,865	196,293	217,127	235,874	244,533	235,248	271,536	289,630	309,438
Net assets per share (Yen)	610.54	724.46	761.25	1,753.44	1,980.14	2,108.77	2,140.98	2,448.60	2,690.65	2,960.56
Basic earnings per share (Yen)	53.10	64.74	76.41	202.27	230.96	259.29	251.72	280.49	323.77	417.02
Diluted earnings per share (Yen)	—	—	—	—	—	—	—	—	—	—
Equity-to-asset ratio (%)	63.32	66.30	68.69	69.90	71.56	72.59	75.64	74.68	76.28	77.29
Rate of return on equity (%)	9.06	9.66	10.24	12.27	12.42	12.73	11.90	12.24	12.60	14.77
Price-earnings ratio (Times)	14.07	13.78	10.44	11.69	13.62	14.54	13.63	20.64	15.50	14.80
Cash flows from operating activities	15,692	14,230	16,906	24,024	20,211	19,864	27,837	30,726	27,393	23,333
Cash flows from investing activities	△8,056	△7,894	△5,408	△5,831	△4,881	△5,540	△4,838	1,894	△8,755	△709
Cash flows from financing activities	△4,292	△4,846	△6,478	△7,512	△8,490	△10,814	△11,287	△8,042	△15,312	△16,170
Cash and cash equivalents	11,788	14,640	18,930	29,215	36,465	39,357	50,684	76,596	81,431	89,081
Number of employees (Number of persons)	3,857	3,791	3,779	3,712	3,721	3,725	3,718	3,755	3,787	3,818

* Diluted earnings per share for the fiscal year have been omitted because there were no potentially dilutive common shares.

* The Company conducted a consolidation of common stock at the ratio of 2 shares to 1 share effective October 1, 2017. Net assets per share and basic earnings per share are calculated based on the assumption that the consolidation was implemented at the beginning of the 94th fiscal year.

* The Company has adopted the "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No. 28, February 16, 2018) from the beginning of the 96th fiscal year. Figures regarding the business performance indicators for the 95th fiscal year have been adjusted based on the retrospective adoption of the above standards.

* The Company has introduced the Board Benefit Trust (BBT) in the 97th fiscal year. The Company's shares held by the BBT are included in treasury shares in the consolidated financial statements. Accordingly, in the calculation of the net assets per share, the Company's shares held by the BBT are included in the treasury shares deducted from the total number of shares issued at the end of the fiscal year. In addition, for the calculation of basic earnings per share, the Company shares held by the BBT are included in the treasury shares deducted in the calculation of the average number of common shares during the fiscal year.

* The Company has adopted the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) from the beginning of the 99th fiscal year.